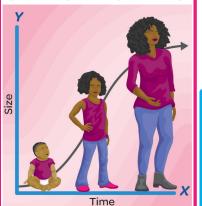
SEEKS TO UNDERSTAND THE BIG PICTURE



OBSERVES HOW ELEMENTS WITHIN SYSTEMS CHANGE OVER TIME, GENERATING PATTERNS AND TRENDS







CONSIDERS HOW MENTAL MODELS AFFECT CURRENT REALITY AND THE FUTURE



CONSIDERS AN ISSUE FULLY AND RESISTS THE URGE TO COME TO A QUICK CONCLUSION



USES UNDERSTANDING OF SYSTEM STRUCTURE TO IDENTIFY POSSIBLE LEVERAGE ACTIONS



HABITS OF A **SYSTEMS**

THINKER

CHANGES PERSPECTIVES TO INCREASE UNDERSTANDING

RECOGNIZES THAT A SYSTEM'S STRUCTURE GENERATES ITS BEHAVIOR



CONSIDERS SHORT-TERM. LONG-TERM AND UNINTENDED **CONSEQUENCES OF ACTIONS**



CHECKS RESULTS AND CHANGES **ACTIONS IF NEEDED:** "SUCCESSIVE APPROXIMATION"



SURFACES AND TESTS ASSUMPTIONS





IDENTIFIES THE CIRCULAR NATURE OF COMPLEX CAUSE AND **EFFECT RELATIONSHIPS**



PAYS ATTENTION TO ACCUMULATIONS AND THEIR RATES OF CHANGE

MAKES **MEANINGFUL CONNECTIONS** WITHIN AND BETWEEN SYSTEMS



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